UNIVERSITY AREA JOINT AUTHORITY COLLEGE-HARRIS JOINT AUTHORITY PATTON-FERGUSON JOINT AUTHORITY

Report on
Wastewater Cost of Service
and
Tariff Rate Design

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Mr. David A. Allison, Executive Director UNIVERSITY AREA JOINT AUTHORITY 1578 Spring Valley Road State College, PA 16801

Dear Mr. Allison:

In accordance with the authorization of the Board of Directors of the University Area Joint Authority representing not only University Area Joint Authority, but the Patton Ferguson Joint Authority and College Harris Joint Authority as well, we have prepared the accompanying report on cost of service and tariff rate design. The report contains financial analyses of the 1994 historical costs and the budgeted 1995 costs. The main objective of the report was to determine the cost of providing service to each class of customer in the various service areas and determine if the current billing methods are fair, just, and equitable. Based upon the results of our study, we are recommending a method of billing which would meet the tests of uniformity and equity as required by the Municipality Authorities Act.

The report contains a narrative Section 1 which describes the methods and procedures utilized in our analyses. Section 2 of the report includes summary schedules which present the results of our study and recommended customer rates. As we anticipated at the initiation of the study, the rate design and implementation of the rates will be an ongoing project over the next several fiscal periods.

The conclusions and recommendations contained in the report are supported by accepted cost of service principles and will provide guidelines to the Authorities in establishing customer rates.

We would like to express our appreciation to the Authorities for the opportunity to prepare this study and to the staff for their assistance in the successful completion of the project.

Respectfully submitted.

GARYD. SHAMBAUGH

Executive Vice President



SECTION 1

UNIVERSITY AREA JOINT AUTHORITY COLLEGE-HARRIS JOINT AUTHORITY PATTON-FERGUSON JOINT AUTHORITY

Report on Wastewater Cost of Service and Tariff Rate Design March 1996

Introduction

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In 1986, the Board of Directors of the University Area Joint Authority (UAJA), College-Harris Joint Authority (CHJA), and Patton-Ferguson Joint Authority (PFJA) authorized AUS Consultants to prepare a study encompassing the annual revenue requirements for each authority and present recommendations as to appropriate customer rates. That study was completed and presented to the Authorities in March 1987 and recommended several alternatives and considerations to the existing Equivalent Dwelling Units (EDU) based customer tariff rate design as follows:

- It was recommended that the CHJA and PFJA continue, for the present time, to bill their residential customers on an EDU basis,
- Customer rates charged to all other customer classes would be based upon a minimum annual fixed charge plus a volumetric based rate schedule, and
- As stated previously, uniform volumetric rates for all flows to the treatment plant would be charged to the CHJA and PFJA by the UAJA.

The Authorities chose to remain on an EDU base for all customers due to the lack of consumptive water billing data at that time and other management considerations. However, the concept of a uniform wastewater treatment rate, which had been in effect for all sewage flows since the treatment plant was placed into service, was continued by UAJA. During the course of that study, it was determined that the cost of treatment was

not a significant portion of the total annual revenue requirement. Since the completion of that study to the present day, the Authorities' board of directors and management have recognized that the cost of treatment has become a much larger share of the total annual revenue requirement of each Authority. The shifting of the revenue requirement responsibility places a higher emphasis on customer rates based upon wastewater flows. As a result, the Authorities have authorized an additional study to explore customer rates based upon cost of service parameters and methodologies.

As with the 1987 study, the results of this study are based upon an independent review of financial and operating data with the objective of developing schedules of rates for wastewater service which can be supported through accepted cost of service principles.

A discussion of the rationale employed for the cost of service studies, including a description of the various analysis schedules, including illustrative schedules, follows. In addition, the tariff design process is described and proposed rate schedules are set forth.

Historical Background

All three (3) Authorities were created under the Municipal Authorities Act of 1945 with various incorporation dates as follows:

UAJA PFJA CHJA August 25, 1964 April 26, 1965 September 25, 1967

The Authorities were created to operate and maintain a comprehensive

wastewater collection system and a treatment facility currently rated at a hydraulic capacity of six (6) million gallons per day. The UAJA continues to provide sewage treatment services to the PFJA, CHJA, and to the State College Sewer Authority at the Spring Creek Pollution Control Facility.

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All wastewater collected in the PFJA and CHJA systems is treated at the Spring Creek facility; however, wastewater originating from the Borough of State College is divided between treatment facilities at the Pennsylvania State University and the Spring Creek Pollution Control Facility. It is difficult to identify the cost responsibility between CHJA and PFJA for their wastewater flows conveyed to UAJA through the Borough of State College sewer system. The problem is compounded by the lack of flow meters, infrastructure design, and installation which does not allow for a clear concise identification of wastewater flow between Authorities and customer classes.

The Spring Creek Pollution Control Facility was placed in service in July 1969 and initially served the PFJA service area. CHJA sewer construction was completed in 1970 and treatment of wastewater flows from the CHJA service territory was initiated. At the same time, connections to the interceptor sewer lines allowed a portion of the wastewater flow from the Borough of State College to be treated at the Spring Creek Pollution Control Facility.

The growth in population and related businesses and service industries in Centre County has continued through 1995. The continued growth required several expansions of the Spring Creek Pollution Control Facility from the original three (3) MGD capacity to the six (6) MGD capacity currently in service.

General

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The basic reason for conducting a cost of service allocation study is the fact that a utility system furnishes service to a number of different customer classes, each of which has different needs and conditions of service. A utility incurs costs in relation to its operating requirements and its investment in system facilities necessary to meet the needs of its customers. As these needs vary among the different classes of customers, so also does the utility's cost of providing service to the respective customer classes. An allocation of the costs of providing service will afford the utility the criteria needed to develop a schedule of rates and charges which will allow it to recover its costs in an equitable manner from the different classes of customers.

The initial phase of this study encompassed the identification by customer classification of the number of customers for each Authority under their existing rate resolutions. This data is set forth in summary fashion on the accompanying Schedule Nos. 1 and 2 for PFJA and CHJA, respectively. It should be noted that the PFJA and CHJA rate resolutions are based upon Equivalent Dwelling Units (EDU), whereas UAJA bills both PFJA and CHJA and State College Borough based upon the volume of sewage flow entering the treatment works.

As a representative list of customer by classification, this study utilizes the Active Revenue List at December 31, 1995 as follows:

	<u>PFJA</u>	Pct.	<u>CHJA</u>	<u>Pct.</u>
Residential	4,547	91.9	3,385	91.9
Commercial	342	6.9	253	6.9
Industrial	33	.7	21	.6
Public	25	5	<u>25</u>	6
Total	4,947	100.0	3,684	100.0

As illustrated by the above table, the overwhelming percent of customers of both Authorities are considered residential. As set forth on Schedule Nos. 1 and 2, the majority of the revenue is derived from the residential customers. With this information established, an analysis of water usage data was necessary.

Customer Bill Frequency Analysis

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The initial step in the development of customer rates based upon volumetric water usage data requires billing determinants by customer for a twelve month test year period. This portion of the project encountered several problems which have been very difficult and time consuming to overcome.

The majority of the wastewater customers of CHJA and PFJA are provided water service by the State College Borough Water Authority (SCBWA) and the Lemont Water Company (LWC). A small percentage of customers are served by another private water company and a few customers are provided water from private wells.

AUS Consultants successfully obtained reliable specific customer billing data from the Lemont Water Company and we are fairly certain that data on an ongoing basis can and will be provided by this company. Water consumption data was provided in total and by class of customer for our test year period by SCBWA; however, specific billing data was unavailable by meter size. With the assistance of David A. Allison, Chairman and Executive Director of UAJA, the additional customer billing determinants were obtained from SCBWA.

For purposes of this report, we are not concerned with the minor number of bills and water consumption data for the customers either on the other private system or on private wells.

Total water consumption for the twelve months ended December 31, 1994 utilized in our study amounts to 1,685,412 thousand gallons (TG) as set forth in Schedule No. 3. Wastewater flows to the Spring Creek Pollution Control Facility for the same period aggregated 1,688,803 TG for a difference of 3,391 TG or .20 percent. We have been unable to identify specific water customers as wastewater customers of either CHJA or PFJA due to the present incompatibility of data bases among the Authorities, SCBWA, and LWC. While this is a major obstacle in the development of volumetric billing, we believe this is a problem that can be remedied through the cooperation of all parties involved.

For the purpose of this study, we can accept the billing determinants. Even though the billing determinants may not be 100 percent accurate, they can provide the basis for the development of volumetric customer rates. As described later in this report, the movement from an EDU based rate to a volumetric customer rate structure will require a constant monitoring and review process. This will insure that accurate billing data is being provided and that the rate structure is producing the required level of annual revenue.

Wastewater Flows

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Since the principal objective of this study is to determine the cost of providing service to each class of customer in the various service areas, it was imperative to review the wastewater flows from all three (3) contributors, namely, CHJA, PFJA, and the Borough of State College (BSC). Based upon our analyses, it appears that all three (3) contributors have experienced steady growth over the last several years. It should be noted that according to the flow records maintained by UAJA, the Borough

contributed approximately 791,359 thousand gallons TG of wastewater flow in 1994 which was 149,530 TG higher than the calendar year 1993 flows from the Borough. Similarly, PFJA contributed 567,516 TG of wastewater flow in 1994. This was 38,330 TG more than the PFJA wastewater flow in 1993. Finally, CHJA contributed 329,928 TG of wastewater flow in 1994. According to the UAJA flow records, this was 17,078 TG more than the CHJA wastewater flow during 1993. Details of the UAJA flow records by calendar months for the years 1991 through 1994 are set forth on Schedule No. 4.

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As noted previously in this report, some flow from both CHJA and PFJA passes through Borough sewers and facilities and is included in the monthly Borough flow records maintained by UAJA. Similarly, some Borough flow passes through the CHJA and the PFJA sewers and facilities and is included in the respective Authorities flow totals maintained by UAJA. While UAJA bills the Authorities and the Borough on the basis of the flow records it maintains, a system of cross-invoicing and cross-billing exists among CHJA, PFJA, and the Borough. This system is used as a means of determining and assigning cost responsibility for the extra-territorial flows passing through a given sewerage system.

The data set forth in the cross invoicing and cross-billing system was used to adjust the flow records maintained by UAJA and to assign wastewater flows to the territories in which they originate. This analysis is set forth by calendar quarters for the year 1994 on Schedule No. 5. In addition to assigning wastewater flow to PFJA, CHJA, and the Borough, Schedule No. 5 also assigns flow to Penn State University (PSU). The assigned PSU flows originate at Farm 13 of the campus.

The total system wide customers and associated wastewater flows determined

and assigned on Schedule No. 5 and utilized in this report are summarized as follows:

	Customers/ Connections	Wastewater <u>Flows</u> (TG)
BSC PSU CHJA PFJA	1 1 3,684 <u>4,947</u>	823,930 4,775 324,194 <u>535,904</u>
Total	8,633	1,688,803

Since the combined wastewater flows are similar to the customer bill frequency analysis data, there will be a level of comfort achieved in the customer rate designs developed herein.

In addition to determining the origin of wastewater flow by territory, Schedule No. 5 also sets forth maximum quarterly usage data by quarter. This maximum usage data will be subsequently used in the allocation of capacity costs.

Infiltration and Inflow

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A significant operating cost component of many wastewater systems is the collection, conveyance, and treatment of infiltration and inflow (I/I). At the direction of CHJA management, an I/I study was performed and outlined in a report by Herbert, Rowland & Grubic, Inc. From our analysis of the report, it appears that the I/I flow was significant in the limited study area for the CHJA.

Upon further investigation and discussions with management, it appears that with some corrective measures the I/I problem no longer exists in the CHJA collection system. Management also believes that I/I is not a problem in the PFJA due to routine

maintenance and repair of the collection system. The Authorities have not prepared comprehensive studies related to I/I. As a result, specific cost assignments by class of customer of I/I would be difficult at best. Based upon our extensive reviews of the wastewater flows in comparison to the water consumptive analysis for similar periods, we have concluded that I/I is not a significant factor for either CHJA or the PFJA. As a result, I/I will not be given consideration in the allocation process by function.

In future fiscal periods, I/I can be monitored within certain ranges by a direct comparison of billed water consumption and monitored flows at the treatment plant. Should I/I problems arise, management will be apprised of the problem sooner by the comparative analysis.

Strength of Wastewater

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Another significant operating cost component incurred by wastewater systems is the cost of treatment related to the strength of wastewater. Strength of wastewater is dependent upon the level of biochemical oxygen demand (BOD) and suspended solids (SS). In the absence of a study regarding the strength of wastewater by customer class, it is difficult to assign the cost of treatment to specific customers or customer classes.

Cost allocations for the BOD and the SS parameters require additional information such as the fixed capital plant investment attributable to the treatment plant unit processes designed for BOD and SS removal. In addition, more detailed operating expense records would be necessary to complete an in-depth analysis to determine an allocation of BOD and SS costs to each customer classification.

An attempt was made to obtain plant investment by treatment function. However,

the Spring Creek Pollution Control facility was built under contracts which do not specifically detail construction and fixed capital investment by treatment function.

Further, the operating costs do not specifically detail the costs incurred for BOD and SS removal and treatment.

While it is possible to reconstruct and retrieve the data the additional small benefit received by obtaining this information would not be time or cost justified.

The customer mix of both the PFJA and the CHJA is predominately residential.

As described by the Authorities' management, most of the flows from the commercial and small industrial customers have residential characteristics. In instances where flows are suspected to be detrimental to the treatment process, specific customer flows are monitored and strength of wastewater surcharges are applied as required.

For the purposes of this study, strength of wastewater will not be a component of allocation to function or customer class. All wastewater flows will be treated as normal residential flows with domestic wastewater characteristics.

Revenue Requirements - Initial Comments

A primary factor in the development of rates for wastewater service is the establishment of the annual revenue requirement. Publicly owned utility systems are not generally operated on a profit-making basis. Their annual revenue requirements are usually established on a cash basis, which is the annual cash amounts needed to meet all operating and capital requirements including debt financing, maintenance of all necessary coverages, and deposits to all required reserve funds.

The total revenue requirement for a publicly owned wastewater utility should be sufficient to guarantee the provision of adequate utility service and to assure the

maintenance, development, and perpetuation of the utility system. The principal components of the revenue requirement for a publicly owned utility system generally comprise operation and maintenance expenses; debt service requirements including principal and interest payments for bonded long-term debt and repayment of any short-term loans; and, routine capital expenditures for plant replacements and normal extensions and improvements. Secondary components may include payments in lieu of taxes; surplus or unappropriated earnings funds; and, appropriations for major capital improvements.

For the purposes of this report, the Fiscal Year 1995 Budgets, as prepared by the Authorities, will form the basis for the development of the total revenue requirement for UAJA, PFJA, and CHJA. The Fiscal Year 1995 Budgets may be summarized as follows:

1995 Budgeted Data Reflecting Debt Service Requirements

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	<u>UAJA</u>	PFJA	<u>CHJA</u>
Anticipated Revenue LESS: Operating and	\$6,211,511	\$2,418,661	\$1,785,529
Maintenance Expense Capital Projects Debt Service	3,216,338 1,686,575 <u>2,872,566</u>	2,207,611 177,290 130,250	1,569,823 267,541 _310.997
Subtotal	\$(1,563,968)	\$(96,490)	\$(362,832)
ADD: Other Income	<u>1,863,855</u>	<u>214,476</u>	_383,623
Net Income	\$299,887	\$117,986	\$20,791

1995 Budgeted Data Reflecting Debt Service Requirement and Annual Depreciation Expense

	<u>UAJA</u>	<u>PFJA</u>	<u>CHJA</u>
Anticipated Revenue LESS: Operating and	\$6,211,511	\$2,418,661	\$1,785,529
Maintenance Expense Annual Depreciation	3,216,338	2,207,611	1,569,823
Expense	668,958	188,601	210,514
Debt Service	2.872,566	130,250	<u>310.997</u>
Subtotal	\$(546,351)	\$(107,801)	\$(305,805)
ADD:			
Other Income	<u>1,863,855</u>	214,476	<u>383,623</u>
Net Income	\$1,317,504	\$106,675	\$77,818

It should be noted that the above budgeting data has been set forth in a format which agrees with the formats of prior years' audited financial statements.

The details of the 1995 adjusted budgets for rate making purposes are set forth on Schedule Nos. 6, 7, and 8 for UAJA, PFJA, and CHJA, respectively. For comparative purposes, the audited financial data for the years 1992 through 1994 have been summarized respectively for UAJA, PFJA, and CHJA on the accompanying Schedule Nos. 9, 10, and 11. Several comments with respect to the restatement of the adjusted budget data are appropriate at this time.

Anticipated Revenue

The 1995 anticipated revenues were developed from the Authorities' proposed 1995 budget. The 1995 budgeted anticipated revenue contained numerous items which were adjusted to reflect the actual anticipated revenue for 1995. The 1995 UAJA budgeted revenue projections were adjusted as follows:

·	1995 <u>Budget</u>	1995 Anticipated <u>Revenues</u>
<u>UAJA</u>		
Sewage Treatment	\$4,918,400	\$4,918,400
Act 339 Reimbursement	557,983	557,983
Maintenance and		00.,000
Clerical Agreements	710,128	710,128
Interest on Investments	219,648	0
Miscellaneous Income	1,000	0
Compost Revenue	25,000	25,000
	\$6,432,159	\$6,211,511

As can be noted, interest on investments and miscellaneous income were treated and categorized as other operating income.

The following tables reflect similar adjustments to the budgeted revenue for PFJA and CHJA as follows:

	1995 <u>Budget</u>	1995 Anticipated <u>Revenues</u>
<u>PFJA</u>		
Sewage Rental		
and Treatment	\$2,191,120	\$2,191,120
Pa. State University	16,640	16,640
CHJA Research Park	34,000	34,000
Tap Fees	32,050	0
Assessments	17,636	0
Inspection Fees	12,500	12,500
Borough Treatment	127,328	127,328
Act 339	9,673	9,673
Borough Maintenance	4,400	4,400
CHJA and UAJA	54,000	0
Interest on Investments	25,190	0
Miscellaneous Income	23,000	23,000
PennDot	<u> 5,600</u>	0
	\$2,553,137	\$2,418,661

		1995
	1995	Anticipated
	<u>Budget</u>	<u>Revenues</u>
<u>CHJA</u>		
Sewage Rental	\$1,664,000	\$1,664,000
Tap Fees	69,842	0
Inspection Fees	9,000	9,000
Borough Maintenance	·	-,
and Treatment	87,600	87,600
Act 339	9,929	9,929
Assessments	145,651	0
PennDot	2,000	0
Interest on Investments	28,727	0
Miscellaneous	15,000	<u> 15,000</u>
	\$2,031,749	\$1,785,529

Non-Operating Revenues

In the preliminary review of the 1993 through 1994 audited financial data for UAJA, PFJA, and CHJA, net income levels for the periods seemed adequate to cover the requirements of the trust indentures. However, after a complete review of the data, it become apparent that all three (3) Authorities are subsidizing operating revenues with other income to meet operating expenses and debt service requirements and to fund capital projects. If all other income (Act 339 Reimbursements, other revenues, interest on invested funds, and gain on bond redemptions) is eliminated from the financial data, all three Authorities would have operated at a deficit. While the utilization of non-operating revenues for purposes of complying with the Authorities' Rate Covenants is permitted under the Trust Indentures, a more conservative approach would be to treat non-operating revenues as a source of unappropriated earnings. As such, they can be used as a surplus fund or as a provision for contingencies. This procedure negates any undue reliance on non-operating revenues for purposes of meeting normal day-to-day

operating expenses. In this regard, the cost of service should not reflect any miscellaneous non-operating revenues and should only consider revenues derived from normal utility operations, that is, the sale of utility services for the purpose of meeting the total annual revenue requirements.

Operation and Maintenance Expenses

Operation and maintenance expenses constitute the principal component of the total revenue requirement. The Fiscal Year 1995 Budgets set forth these expenses by individual utility system. In order to permit development of cost of service based rates, revenue requirements, including operation and maintenance expenses, must be identified in sufficient detail. Generally, this identification is made in accordance with specific operating areas or cost centers of the utility. The UAJA, PFJA, and CHJA system of accounts categorizes the operation and maintenance expenses into broad operating areas. The total UAJA operating expenses are segregated into four broad categories: treatment plant expenses; clerical and maintenance expense directly applicable to PFJA; clerical and maintenance expense directly applicable to CHJA; and general Authority expense. However, these breakdowns are somewhat limited since they do not, for example, classify treatment plant operations by functional unit processes (flow, BOD, SS, etc.) nor do they specifically identify customer accounting, billing, or collection costs. The format of the operating expense chart of accounts influenced the method of analysis undertaken in this study. We would recommend that the system of accounts be expanded in more detail for future studies to provide the basis for a more specific cost allocation by function and class.

Debt Service and Depreciation Expense

The debt service requirements set forth in the adjusted budgetary data parallel their presentation in the audited financial statements. The statements of income and expense set forth in each Authority's audited financial statement in essence utilize three broad areas to represent total debt service; revenue bond interest; amortization of bond discount; and, depreciation. It appears that depreciation expense is used as a proxy for repayment of bond principal and to maintain at least a portion of the required debt service coverages. According to the audited financial statements, depreciation is determined by the use of the straight-line method at the annual rate of two (2) percent for UAJA plant and 1-1/2 percent for PFJA and CHJA system components and at rates varying from 10 percent to 20 percent for equipment and vehicles for all three Authorities. Annual depreciation expense does not appear in the Authorities' budgetary procedures. It has been included herein since the budget data has been recast into the audited financial statement format. The 1995 budget has utilized the 1994 depreciation expense as stated in the audited financial statements.

<u>Debt Service Coverage</u>

The Rate Covenants set forth in Section 5.01 of the UAJA and CHJA

Authorities's Trust Indentures require that the annual revenue to be received from the sewer rates and other charges, together with other anticipated receipts and revenues from the sewage system, be sufficient to:

- pay the reasonable annual administrative expenses;
- ii) pay the reasonable annual operating expenses; and,
- iii) provide an annual amount at least equal to the annual debt

service principal and interest requirements plus an additional amount for coverage thereof.

The UAJA Rate Covenants require a 10 percent debt service coverage level while the CHJA Rate Covenant requires a 10 percent debt service coverage level. Each Rate Covenant contains additional caveats concerning mandatory payments to be made to certain reserve funds but these appear to have been most applicable during the initial years of the lives of the bond issues. It should be noted that PFJA does not currently have any long-term bond indebtedness.

As noted previously, at least a portion of the required debt service coverage has been recast as depreciation expense.

Revenue Requirements - Final Comments

It is appropriate to compare the revenue requirements developed by the rate making process with those based upon the financial statements approach. Such a comparison is set forth on the accompanying Schedule No. 12. As indicated on Schedule No. 12, both scenarios yield comparable results with the rate making format producing a slightly higher revenue requirement for all three (3) Authorities.

Other income, basically in the form of earnings on investment funds, does not enter into this comparison. As indicated on Schedule No. 12, and as previously discussed in this report, all three Authorities operate at a deficit when other income is not considered.

It is appropriate to establish the annual revenue requirements from a rate making approach to ensure that revenue received from general wastewater service provided is sufficient to meet the requirements of the Authorities. The annual revenue requirements

to be utilized herein may be summarized as follows:

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UAJA	\$6,250,781
PFJA	2,848,715
CHJA	2,368,653

Operating Costs as related to Sewage Flows

The UAJA's rate structure during 1995 was a volumetric rate of \$3,200 per million gallons, which was chargeable to PFJA, CHJA, and State College Borough for the treatment of sewage. This was UAJA's only source of operating income other than the direct reimbursement received from PFJA and CHJA for administrative, clerical, and overhead expenses.

The analysis of sewage flows and operating expense data for the fiscal years 1991 through 1994 revealed that the cost of treating wastewater flows has become a larger portion of the overall cost of operation for all three (3) Authorities. For example, based upon the 1986 annual revenue requirements for each Authority, the cost of wastewater treatment was approximately 44 percent of the total projected operating budget. The 1995 projected annual budget requires a significant annual revenue requirement to meet treatment costs and related expenses.

Cost Allocation Procedures - UAJA Costs

The usual methodology utilized in wastewater cost of service allocation studies is the classification of operating costs and capital costs according to the cost-causative functions performed for the customer by the wastewater system. In general, there are two (2) broad cost-causative functions, namely wastewater collection and wastewater treatment. These broad functions can usually be subdivided into costs which are

capacity-related, costs which are volume-or-flow related, costs which are BOD-related, costs which are suspended solids-related, and costs which are customer-related.

As noted previously in this report, it is difficult at this time to specifically identify BOD- and SS-related costs due in part to the manner in which day-to-day expenses are recorded. Additionally, as noted previously, all wastewater is presumed to be of similar strength, comparable to that of typical residential wastewater. Hence, this report will not utilize the BOD and the SS cost components but will rather consider the treatment function to be volume- and capacity-related.

Volume costs are those related to the actual flows tributary to and treated by the wastewater system. Capacity costs are those related to the physical size and capacity limits of the wastewater system. In usual circumstances, the capacity of a given wastewater system is larger than the actual wastewater volume which flows through and is treated by it.

The UAJA revenue requirement results from the costs and expenses incurred in providing sewage treatment services. The Spring Creek Pollution Control Facility is essentially operated on a "first come, first served" basis. That is, there is no specific reservation of treatment facility capacity for any given customer. Recognizing this, UAJA has throughout its history billed for its sewage treatment services on a purely volumetric basis. Hence, based on the \$6,250,781 revenue requirement set forth on Schedule 13 and the 1,688.803 million gallons of sewage flow, a unit volumetric treatment rate of \$3,700 per million gallons is applicable to all customers of the Spring Creek Water Pollution Control Facility.

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The use of a unit volumetric treatment rate applied to all tributary flows will allow

UAJA to recover its revenue requirement. It will be necessary for PFJA, CHJA, and the Borough to each obtain revenues from their respective territorial customers in order to be able to make payments to UAJA. Cost allocations and rate design for CHJA and for PFJA are discussed in the following sections of this report.

Cost Allocation Procedures - PFJA and CHJA

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For use in cost allocation to PFJA and CHJA, Schedule 13 has also allocated the UAJA revenue requirement to volume costs and to capacity costs. The volume costs include the operation and maintenance expenses and the operation margin since these items are related to the actual volume of flow treated by the Spring Creek Pollution Control Facility. The capacity costs include the debt service and coverage and the capital budget items since these costs are related to the physical size of the system. Schedule No. 13 shows that of the \$6,250,781 adjusted 1995 UAJA revenue requirement, \$2,806,097 is volume-related while \$3,444,684 is capacity-related.

Schedule No. 13 further allocates the UAJA volume and capacity costs to PFJA, CHJA, the Borough, and PSU based upon the flow data developed on Schedule No. 5. The total 1994 flow data was used to allocate the volume costs to the above-listed users while the maximum quarterly flows were used to allocate the capacity costs.

With respect to the capacity cost allocations, the percentages obtained from the 1994 maximum quarterly wastewater flows were compared with the percentages of estimated flow projections as developed by Gannett Fleming, Inc. for the years 1996 (Engineering Report on Financing Construction, June 1990) and 1998 (Engineering Report on Refunding Revenue Bonds, October 1993). This comparison may be summarized as follows:

	1994 <u>Maximum</u>	1996 <u>Projection</u>	1998 <u>Projection</u>
PFJA	29.46%	29.09%	29.05%
CHJA	21.55%	20.61%	22.30%
Borough	48.70%	50.30%	48.65%
PSU	_0.29%		
	100.00%	100.00%	100.00%

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As the above tabulation shows, the individual percentages in each column are notably similar to those in the other columns.

The 1995 revenue requirement for PFJA is allocated to volume, capacity, and customer cost components on Schedule No. 14. Similarly, the 1995 revenue requirement for CHJA is allocated to volume, capacity, and customer cost components on Schedule No. 15. Revenue requirement components on Schedule Nos. 14 and 15 are detailed by UAJA operation and maintenance expenses, individual PFJA or CHJA operation and maintenance expenses, operating margin, debt service requirement, and capital budget requirements. An allocation code is set forth on each of these schedules to indicate the basis of the allocations. The allocation codes are explained at the end of each of these schedules.

Basically, revenue requirement items which relate to the use of the system were allocated entirely to the volume cost component while items which relate to the physical size of the system were allocated entirely to the capacity cost component. Similarly, items which related directly to the preparation and processing of customer bills were allocated entirely to the customer cost component. Judgement was used to allocate several items such as office operation and office supplies equally to the volume and the

customer cost components. Supervisory labor costs and employee benefits and payroll taxes were allocated to the volume, capacity, and customer cost components on the basis of the composite allocation of all other operation and maintenance labor. Items such as trustee and board fees and miscellaneous expenses were allocated to the volume, capacity, and customer cost components on the basis of the composite allocation of all UAJA operation and maintenance expenses. The sewage treatment expenses were allocated to the volume and capacity cost components in accordance with the results of the allocation presented on Schedule No. 13. Finally, the operating margin was allocated to the volume, capacity, and customer cost components based on the composite allocation of the total operation and maintenance expenses.

The cost allocation developed on Schedule Nos. 14 and 15 may be summarized as follows:

Component	<u>PFJA</u>	<u>CHJA</u>
Volume Capacity Customer	\$1,383,066 1,371,469 <u>94,180</u>	\$ 959,134 1,349,694 59.825
Total	\$2,848,715	\$2,368,653

The above allocation by cost components allows for the development of preliminary customer rate schedules for both PFJA and CHJA. The development of these preliminary rate schedules will be discussed in the following section of this report.

Customer Rate Design - PFJA and CHJA

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As noted earlier in this report, the principal objective of this study is the

determination of the cost of providing service to each class of customer and the determination of a system of rates which is fair, just, and equitable. Currently, both PFJA and CHJA bill their respective customers on an EDU basis. Essentially, an EDU basis recognizes the capacity of the sewerage system. That is, it charges customers based on the theoretical amount of sewage they could contribute to the system. However, it does not explicitly recognize the actual amount of sewage flow. As our studies progressed, it became apparent that a rate structure recognizing both capacity and volume would better address uniformity and equitability concerns than would the capacity based EDU rate structure. Accordingly, we have included both volume and capacity considerations in our preliminary rate design for PFJA and CHJA.

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Our preliminary rates include both a customer charge and a volume charge. The customer charge includes the capacity cost and the customer cost components of the revenue requirement, while the volume charge includes the volume cost component of the revenue requirement. The use of both a customer charge and a volume charge will ease the movement from a EDU based rate to a volume/capacity based rate structure and will also aid in assuring revenue stability for the Authorities.

In order to develop the customer charges by meter size, it was necessary for us to assign typical, or representative, water meter sizes to the system connections in both the PFJA and CHJA territories. This typical meter size assignment was based on information summarized from the water billing analyses obtained from the Lemont Water Company and the State College Borough Water Authority.

This assignment of typical water meter sizes to the reported number of PFJA connections is set forth on the first page of Schedule No. 16. Similarly, the assignment

of typical water meter sizes to the reported number of CHJA connections is set forth on the first page of Schedule No. 17. An equivalence factor was applied to the number of wastewater connections on both Schedule Nos. 16 and 17. This equivalence factor is based on water meter size and is related to the recommended maximum capacity of water meters as developed by the American Water Works Association. The use of an equivalence factor allows for the development of the number of equivalent meters. The number of equivalent meters, in turn, aids in the development of customer charges for each meter size.

The equivalent meter cost per month is developed on Page 1 of Schedule No. 16 for PFJA and on Page 1 of Schedule No. 17 for CHJA. The equivalent monthly meter cost is \$15.33 in PFJA and \$16.20 in CHJA; the difference in the equivalent monthly meter costs between the two (2) Authorities is only about 5.7 percent.

The development of the customer charges is set forth on the second page of Schedule No. 16 for PFJA and on the second page of Schedule No. 17 for CHJA. The previously discussed equivalence factor is applied to the monthly meter cost to obtain the customer charges by meter size. The customer charges are stated on monthly, quarterly, and annual bases. The customer charges in CHJA are generally about 5.7 percent greater than those in PFJA.

Page 2 of Schedule Nos. 16 and 17 respectively set forth the development of the volume charges applied in PFJA and CHJA. The volume component of the revenue requirement is divided by the applicable annual wastewater flow to obtain the volume charge. The CHJA volume charge of \$2.96 per thousand gallons is about 14.7 percent greater than the \$2.58 volume charge developed for PFJA.

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Impact of Change to Volume Based Rate Schedule

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In order to assess the impact of a change to a customer charge/volume charge rate schedule from an EDU based rate schedule, a comparison was made of typical annual bills which would occur under each methodology. This comparison is set forth on Schedule No. 18 for PFJA and on Schedule No. 19 for CHJA. As shown on these schedules, the typical residential customer in both PFJA and CHJA would face annual increases greater than 50 percent while for the most part large users would face decreases. Such a differential in the amount of increases and/or decreases is a common occurrence when the basics of a utility rate structure are changed. With any type of change other than an across-the-board increase, different customers can and will be impacted differently. The Authorities should consider the information set forth within this report and decide if they wish to continue existing practices or move to the volume based rate schedules. It should be noted that some of the increases are attributable to the utilization of rate making revenue requirements which are higher than would be experienced through the financial statement preparation approach (Schedule No. 12),

It is noted that based on the \$2,848,715 PFJA revenue requirement developed in this study, and the 535,904 thousand gallons of wastewater flow, the average cost is \$5.32 per thousand gallons. For a typical PFJA residential customer with 59,500 gallons of usage per year, a strictly volume based rate schedule would result in charges of \$316.54 per year (i.e., 59.5 x \$5.32). This is about 30 percent greater than the existing \$244 annual EDU based bill.

Similarly, based on the \$2,368,653 CHJA revenue requirement developed in this

study, and the 324,194 thousand gallons of wastewater flow, the average cost is \$7.31 per thousand gallons. For a typical CHJA residential customer with 60,900 gallons of usage per year, a strictly volume based rate schedule would result in charges of \$445.18 per year (i.e., 60.9 x \$7.31). This is about 71 percent greater than the existing \$260 annual EDU based bill.

The above comparisons indicate in part that the larger users have been subsidizing the smaller residential users. However, it is further noted that the very small users (those using less than 5,800 gallons per quarter in PFJA and those using less than 5,600 gallons per quarter in CHJA) will actually pay a smaller charge under the volume/ capacity based rate schedule than under the EDU based rate schedule. For example, a customer using 5,000 gallons per quarter in PFJA would be charged \$235.56 per year or \$8.44 less than the \$244 annual EDU based bill. Similarly, a customer using 5,000 gallons per quarter in CHJA would be charged \$253.60 per year or \$6.40 less than the \$260 annual EDU based bill. This simple comparison indicates that a combined volume/ capacity based rate would be more fair, just, and equitable to the very small users than would the EDU based rate.

<u>Closure</u>

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The studies discussed in this report have shown that the customer group revenue levels generated by the presently effective rate resolutions are not in agreement with the cost of service requirements determined herein. In general residential customers continue to receive a "break" in that PFJA and CHJA are generating more revenues from the commercial, industrial, and public customers than the cost of service study would indicate.

The studies and tariff design set forth herein are intended to provide reasonable alternatives for the Authorities' consideration. While such studies can provide useful guides, they are not necessarily meant to be the final words on the matter. Actual tariff design, in addition to relying on the results of cost of service analyses, should also include consideration of policy matters, impact of rate changes, stability of rate levels and structures, and judicial, regulatory, and contract requirements.

During the course of our study, it became apparent that the University Area Joint Authority physically operates as the predominate wastewater treatment provider for the Townships of College, Harris, Patton, and Ferguson and the Borough of State College. The UAJA wastewater treatment facilities, in all probability, will be continually expanded as development continues in the State College area.

Separate Authorities exist to oversee the collection and transmission of wastewater for treatment at the UAJA facilities. As a result, a redundancy of efforts exist in the operating and financial reporting requirements of UAJA, CHJA, and PFJA.

A consolidation of those efforts would allow all three (3) Authorities to realize the true effects of the economies of scale, eliminate needless paperwork, and establish a basis for a true regionalized wastewater system to provide service for the State College area.

Recommendations for Action

It is AUS Consultants's recommendation that the following actions be taken by the Boards to initiate volumetric based rates for PFJA and CHJA as follows:

 Implement the recommended volume, capacity, and customer charge based rates for all customers as set forth on Schedules 13 (UAJA), 16

- (PFJA), and 17 (CHJA) once reliable billing data is established.
- Direct that customer tariffs be produced setting forth the customer rate schedules for inclusion into a rate resolution and action by the Boards.
- Direct that additional work be undertaken to coordinate customer data bases between and among UAJA, PFJA, CHJA, Lemont Water Company, State College Borough Water Authority (SCBWA), and any other water purveyors. Development and coordination of the data bases will facilitate the obtaining of future water consumption data by billing period for each customer of PFJA and CHJA.
- 4. Direct that specific customer billing data by meter size for all pertinent customers be obtained from SCBWA. This may require SCBWA to update or reconfigure its customer records/billing software.
- Direct that the cost of service parameters developed and set forth herein be utilized to establish customer rates based upon the projected 1996
 Budgets for UAJA, PFJA, and CHJA.
- 6. Direct that upon completion of Items 3, 4, and 5 outlined above, UAJA, PFJA, and CHJA will produce dual billings (EDU basis and volumetric basis) for a sufficient period of time to determine the long term reliability of the consumptive date.

<u>Acknowledgement</u>

The rather extensive data required for the various analyses contained herein was provided through the effort of Mr. David A. Allison, Executive Director, and the staff of the University Area Joint Authority. We would also like to acknowledge the efforts of the

Lemont Water Company and the State College Borough Water Authority for the assistance in retrieving the customer consumptive water data utilized in this study. Without the concerted effort of all the parties, the successful completion of this report would have been accomplished through a greater degree of difficulty.

SECTION 2

Patton-Ferguson Joint Authority

Number of Connections

<u>Residential:</u>	
Single Family Detached Homes	3,311
Apartment Buildings	202
Duplex	186
Mobile Home Parks & Single Mobile Homes	37
Townhomes	809
Rooming Units	2
Total David	
Total Residential	4,547
Commercial:	
Garages	38
Motels	4
Retail Stores	69
Restaurants	36
All Other Commercial	195
Total Commercial	
Total Commercial	342
Industrial	33
	33
Public Buildings Including Private Schools	25
Total Connections	
Somicotions	4,947

College-Harris Joint Authority

Number of Connections

<u>Kesidential:</u>	
Single Family Detached Homes	3,143
Apartment Buildings	145
Duplex	21
Mobile Home Parks & Single Mobile Homes	9
Townhomes	63
Rooming Units	4
Total Residential	3,385
	-,
Commercial:	
Garages	27
Motels	7
Retail Stores	75
Restaurants	21
All Other Commercial	123
Total Commercial	
	253
Industrial	21
Public Buildings Including Private Schools	25
Total Connections	
TOTAL COMMECCIONS	3,684

University Area Joint Authority

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Summary of Customers and Consumption For the Year Ended December 31, 1994

	State College	State College Water Authority	Lemont Wa	Lemont Water Company	Total Custe University Area	Total Customer Base for University Area Joint Authority
Customer Classification	No. of Customers	Water Consumption	No. of Customers	Water Consumption	No. of Customers	Water Consumption
Residential Residential – Unmetered	9,554	1,175,422,000	1,928	128,075,000	11,482	1,303,497,000
Total Residential	9,554	1,175,422,000	1,948	128,075,000	20	0 1 303 497 000
Commercial Commercial - Unmetered	663	217,624,000	219	35,621,000	882	253,245,000
Total Commercial		217,624,000	220	35,621,000	2883	0 253 375
Industrial	38	35,600,000	12	35,219,000	6 O	273,243,000
Public Public - Unmetered	87	45,308,000	7 -	851,000	96	70,819,000
Total Public		45,308,000	8	851,000	1 95	0 000 651 97
Miscellaneous	99	11,692,000			. v	11,100,000
Totals	10,398	1,485,646,000	2,188	199,766,000	12,586	1,685,412,000

University Area Joint Authority

ve { Borough	37.69% 37.80% 36.09%	39.68% 40.51% 40.59%	41.19% 41.76% 42.90%	43.50% 43.58% 43.26%	40.83% 44.90% 45.85%	49.84% 49.26% 48.40%	47.46% 46.71% 47.11%	46.86% 46.86%
	26.95% 27.02% 25.80%	23.16% 23.09% 23.19%	22.57% 21.95% 21.00%	20.47% 20.46% 21.08%	21.39% 20.69% 22.63%	20.14% 19.79% 19.76%	19.89% 20.21% 19.85%	19.39% 19.18% 19.54%
¦ «	35.36% 35.18% 38.11%	37.16% 36.40% 36.22%	36.24% 36.29% 36.10%	36.03% 35.96% 35.66%	37.78% 34.41% 31.52%	30.02% 30.95% 31.84%	32.65% 33.08% 33.04%	33.39% 33.58% 33.60%
Total	104,066 207,550 326,114	509, 398 631, 152 748, 834	866,218 981,858 1,114,707	1,241,846 1,363,010 1,483,865	109,476 237,163 440,664	627,896 754,336 867,153	988,830 1,129,166 1,277,542	1,412,500 1,554,980 1,688,803
e Flows Borough	39,228 78,456 117,684	202, 108 255, 657 303, 963	356,812 410,073 478,208	540, 182 594, 007 641, 829	44,701 106,478 202,066	312,946 371,568 419,690	469,321 527,408 601,904	666,893 734,483 791,359
- Cummulative CHJA	28,045 56,090 84,135	118,003 145,724 173,646	195,507 215,484 234,119	254,254 278,860 312,850	23,412 49,063 99,709	126,475 149,325 171,320	196,640 228,253 253,567	273,923 298,258 329,928
PFJA	36,793 73,004 124,295	189,287 229,771 271,225	313,899 356,301 402,380	447,410 490,143 529,186	41,363 81,622 138,889	188,475 233,443 276,143	322,869 373,505 422,071	471,684 522,239 567,516
Borough	37.91% 33.09% 33.09%	46.06% 43.98% 41.05%	45.02% 46.06% 51.29% 	48.74% 44.42% 39.57% 44.32%	43.26% 40.83% 48.38% 46.97% 45.85%	59.22% 46.37% 42.65% 51.03%	40.79% 41.39% 50.21% 44.40%	48.15% 47.44% 42.50% 46.07% 46.86%
% to Total CHJA	26.95% 27.10% 23.65% 25.80%	18.48% 22.77% 23.73% 23.73%	18.62% 17.27% 14.03% 16.53%	15.84% 20.31% 28.12% 21.33%	21.08% 20.09% 24.89% 22.63%	14.30% 18.07% 19.50% 16.79%	20.81% 22.53% 17.06% 20.04%	15.09% 17.08% 23.67% 18.57% 19.54%
PFJA	35.36% 34.99% 43.26% 38.11%	35.46% 33.25% 35.22% 34.76%	36.36% 36.67% 34.68% 35.85%	35.42% 35.27% 32.31% 34.35%	35.68% 37.78% 31.53% 28.14%	26.48% 35.56% 37.85% 32.18%	38.40% 36.08% 32.73% 35.56%	35.48% 35.48% 33.83% 35.36%
Total	104,066 103,484 118,564 326,114	183,284 121,754 117,682 422,720	117,384 115,640 132,849 365,873	127, 139 121, 164 120, 855 369, 158	109,476 127,687 203,501 440,664	187,232 126,440 112,817 	121,677 140,336 148,376 	134,958 142,480 133,823 411,261 1,688,803
Borough	39,228 39,228 39,228	84,424 53,549 48,306 186,279	52,849 53,261 68,135 174,245	61,974 53,825 47,822 163,621	44,701 61,777 95,588 202,066	110,880 58,622 48,122 217,624	49,631 58,087 74,496 182,214	64,989 67,590 56,876 189,455 791,359
CHJA	28,045 28,045 28,045 84,135	33,868 27,721 27,922 89,511	21,861 19,977 18,635 60,473	26,606 33,990 78,731	23,412 25,651 50,646 99,709	22,766 22,850 21,995 71,611	25,320 31,613 25,314 82,247	20,356 24,335 31,670 76,361 329,928
PFJA	36,793 36,211 51,291 124,295	64,992 40,484 41,454 146,930	42,674 42,402 46,079 131,155	45,030 42,733 39,043 126,806	41,363 40,259 57,267 138,889	49,586 44,968 42,700	46,726 50,636 48,566 145,928	49,613 50,555 45,277 145,445 165,745
Month	93 January February March Total 1st /93	93 April May June Total 2nd /93	93 July August September Total 3rd /93	93 October November December Total 4th /93	94 January February March Total 1st '94	94 April May June Total 2nd /94	94 July August September Total 3rd '94	94 October November December Total 4th '94 Total
atr.	1st /93 Tota	2nd /93 Tote	3rd /93 Tote	4th '93 0 N N N N N N N N N N N N N N N N N N	1st '94 Tota	2nd /94 Tota	3rd /94 Tota	4th '94 C N N Total 1994 Total

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	PFJA	CHJA	Boro	PSU	Total
1st Quarter:			********	*	
As Reported by UAJA	138,889	99,709	202,066	0	440,664
Boro Invoiced by CHJA	•	(2,151)		_	0
CHJA Invoiced by Boro		1,004	(1,004)		Ō
Boro Discharge to Big Hollow					
662.5 x 170 x 90	(10,136)		10,136		0
Shamrock Estates	210		(210)		0
North Corl Street					
5.5 x 170 x 90 North Metering Chamber	84		(84)		0
177.5 x 170 x 90	2,716		12 7145		^
West Beaver Avenue	2,710		(2,716)		0
25.0 x 170 x 90	383		(383)		0
Farm 13	(1,250)		(303)	1,250	Ö
Total 1st Quarter (Adjusted)					
Total Flows	130,896	98,562	209,956	1,250	440,664
Percent	29.70%	22.37%	47.65%	0.28%	100.00%
MGD	1.454	1.095	2.333	0.014	4.896
2nd Quarter:					
As Reported by UAJA	137,254		217,624	0	426,489
Boro Invoiced by CHJA		(2,133)	-		0
CHJA Invoiced by Boro Boro Discharge to Big Hollow		912	(912)		0
662.5 x 162 x 91	(0.747)		0.7/7		
Shamrock Estates	(9,767) 244		9,767 (244)		0
North Corl Street	644		(244)		0
5.5 x 162 x 91	81		(81)		0
North Metering Chamber	0.		(01)		v
181.5 x 162 x 91	2,676		(2,676)		6
West Beaver Avenue	-•		,,		•
25.0 x 162 x 91	369		(369)		0
Farm 13	(1,329)			1,329	0
Total 2nd Quarter (Adjusted)					
Total Flows	129,528	70,390	•	1,329	426,489
Percent	30.37%	16.51%	52.81%	0.31%	100.00%
MGD	1.423	0.774	2.475	0.015	4.687
*					
3rd Quarter:	4/5 000	00 5:-	400 641	_	
As Reported by UAJA	145,928	82,247	182,214	0	410,389
Boro Invoiced by CHJA CHJA Invoiced by Boro		(2,940)	2,940		0
Boro Discharge to Big Hollow		1,073	(1,073)		0
662.5 x 170 x 92	(10,362)		10,362		•
Shamrock Estates	288		(288)		0
North Corl Street			(200)		Ū
5.5 x 170 x 92	86		(86)		0
North Metering Chamber			(55)		·
177.5 x 170 x 92	2,776		(2,776)		0
West Beaver Avenue	-				_
25.0 x 170 x 92	391		(391)		0
Farm 13	(1,365)			1,365	0
Total 3rd Quarter (Adjusted)					
Total Flows	137,742	80,380	190,902	1,365	410,389
Percent	33.56%	19.59%	46.52%	0.33%	100.00%
MGD	1.497	0.874	2.075	0.015	4.461

	PFJA	CHJA	Boro	PSU	Total
4th Quarter:					
As Reported by UAJA	145,445	76,361	189,455	0	411,261
Boro Invoiced by CHJA	,		2,554	J	0
CHJA Invoiced by Boro		1,055			ŏ
Boro Discharge to Big Hollow		.,,,,,,	(.,,,,,,		·
664.5 x 171 x 92	(10,454)		10,454		0
Shamrock Estates	243		(243)		ŏ
North Corl Street			(=,		•
5.5 x 171 x 92	87		(87)		٥
North Metering Chamber					•
181.5 x 171 x 92	2,855		(2,855)		0
West Beaver Avenue	•				
25.0 x 171 x 92	393		(393)		0
Farm 13	(831)			831	Ď
Total 4th Quarter (Adjusted)					
Total Flows	137,738	74,862	197,830	831	411,261
Percent	33.49%		48.11%	0.20%	100.00%
MGD	1.497	0.814	2.150	0.009	4.470
Grand Total (Adjusted)					
Total Flows	535,904	324,194	823,930	4,775	1,688,803
Percent	31.73%	19.20%	48.79%	0.28%	100.00%
MGD	1.468	0.888	2.257	0.013	4.626
Max. Quarterly Use:					
MGD	1.497	1.095	2.475	0.015	5.082
Percent	29.46%	21.55%	48.70%	0.29%	100.00%

Revenue Requirement Based on the 1995 Budget

Operating and Maintenance Expenses	\$2,506,210
Debt Service & Coverage	2,872,566
Capital Budget (Adjusted)	572,118
Operation Margin	299,887
Total 1995 Revenue Requirement	\$6,250,781

1995 Budgeted Operating & Maintenance Expenses

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Evenomos Domoniotism	1995 O & M Expenses
Expense Description	(Budget)
Plant Operating & Maintenance:	
Maintenance of Buildings & Grounds	
Labor	\$43,000
Supplies & Parts	20,000
Operation of Laboratory	
Labor	24,500
Laboratory Supplies	3,140
Parts Congulting Food	1,000
Consulting Fees Maint. of Plant Equip. & Operating Systems	150,000
Labor	70,000
Parts	70,000 65,000
Small Tools	500
Membership Fees	100
Bagged UAJA Compost - Purchase	1,750
Plant Operation	1,750
Labor	284,500
Supplies	9,760
Uniforms	2,000
Solids Handling	•
Labor	135,000
Maintenance	10,000
Amendment	115,000
Disposal of Grit	20,000
Supervision	
Labor	107,794
Management Fees	7,900
Training & Safety Labor	5 000
Seminars	5,000
Travel	6,500 1,500
Treatment Supplies	1,500
Aluminum Sulfate-Phosphorous Removal	114,000
Chlorine-Disinfection	8,000
Polymer for concentrator	40,000
Sulphur Dioxide for Dechlorination	3,000
Defoaming & Odor Control Chemicals	60,000
Vehicle Expense	
Labor	9,830
Parts	1,000
Utilities	
Power for Plant Operation	300,000
Telephone	2,500
Insurance	20,000
Industrial Pretreatment Program	61,000
Overhead	399,327
Total Plant Operating & Maintenance	\$2,102,601

1995 Budgeted Operating & Maintenance Expenses

	1995 O & M
Expense Description	Expenses (Budget)
General & Administrative: General Office Work	
Labor	\$47,000
Other Expenses	6,000
Vacation/Sick Leave/Holiday	171,710
Employee Benefits	230,000
Retirement Program	71,880
Advertising	500
Audit, Legal & Trustee	161,400
Office & Garage Operation Labor	15,000
Electric Power	4,800
Equipment Maintenance	2,367
Supplies	1,333
Data Processing	3,200
Maintenance of Office Equipment	3,600
Payroll Taxes	102,383
Membership Fees	2,800
Office Supplies	1,500
Office Furniture & Equipment	500
Postage	6,000
Publication Expense	500
Supervision (Labor)	21,400
Training	
Labor	2,000
Seminar Fees	600
Utilities	0.000
Telephone	2,000
Maintenance of Telephone System Insurance	1,000
Travel	130,391 700
Employer/Employee Relations	1,000
Recruiting Expense	500
Bad Debts	3,000
Miscellaneous	2,500
Total General & Administrative	\$997,564
Deduct:	
PFJA and CHJA Direct Overhead	(593,955)
Water 1 773 74 0	40 506 656
Total UAJA Operating & Maint. Costs	\$2,506,210

1995 Capital Budget

Capital Description	1995 Capital Budget	Adjustment	1995 Capital Budget (Adjusted
Engineering Costs - 1990 Plant Expansion NPDES Permit - 316a Study	\$50,000 78,750		\$50,000 78,750
Design of Septage Treatment Facility	75,000		0
Revisions to Compost Facility	100,000		100,000
1990 Construction of Expanded Facility	300,000		300,000
Trees to Screen Compost Facility	2,000		2,000
PFJA Capital Equipment & Construction	126,916	(126,916)	0
CHJA Capital Equipment & Construction	122,541	(122,541)	0
UAJA Capital Equipment	41,368	•	41,368
Construct Septage Treatment Facility	790,000	(790,000)	0
Total	\$1,686,575	(\$1,114,457)	\$572,118
	.		

Note: Capital budget costs related to the Septage Treatment Facility should be recovered from the users of that facility and not through the general wastewater treatment rate.

Capital equipment and construction items for PFJA and CHJA are recovered from the individual authorities' customers and not through the general UAJA wastewater treatment rate.

Revenue Requirement Based on the 1995 Budget

Operating and Maintenance Expenses	\$2,207,611
Debt Service Requirement: Loan	\$80,000
10% Coverage on Bonds	8,000
Total Debt Service Requirement	\$88,000
Capital Budget	\$177,290
Operation Margin	\$160,236
Total 1995 Revenue Requirement	\$2,633,137

1995 Budgeted Operating & Maintenance Expenses

Expense Description	1995 O & M Expenses (Budget)
University Area Joint Authority Control	
University Area Joint Authority Costs: Operation of Authority's Office	
Labor	624 700
Other	\$24,700 4,500
Assessment Program (Labor)	500
Billing	300
Labor	18,600
Billing Cards	350
Engineering/Special Consultant	2,000
Advertising	² 500
Office & Garage Operation	
Labor	15,000
Other Costs	8,500
Data Processing (Supplies & Maint.)	3,200
Equipment Maintenance Labor	222
Parts	300
Small Tools	6,800
Main Line Inspection (Labor)	500 24 600
Inspection & Testing by Developers	24,600
Labor /	7,300
Other Costs	1,000
Office Supplies	1,000
Office Furniture & Equipment	100
Postage	2,500
Pump Station Maintenance	•
Labor	27,500
Parts	10,000
Sewer Line Maintenance	
Labor	40,000
Other Costs	9,000
Supervision (Labor) Training	20,500
Labor	4 000
Seminar Fees	4,000
Travel	2,500
Vehicle Expense	1,000
Labor	5,000
Parts	4,000
Utilities	1,,000
Telephone	2,000
Power (Pump Stations)	5,500
Insurance	3,700
Overhead Transfer (Employee Benefits)	102,605
Mark 1 17 A 7 A 7	
Total U.A.J.A. Costs	\$359,255

1995 Budgeted Operating & Maintenance Expenses

Auditing 3,800 Engineering 15,000 Legal 6,500 Trustee 675 Salaries 62,890 Travel 1,500 Memebership - P.M.A.A. 1,500 Sewer Use - W. Beaver Ave. 3,455 Sewer Use - N. Meter Station 33,358 Employee Benefits 13,676 Payroll Taxes 4,665 Board Fees 840 Miscellaneous 2,022	Expense Description	1995 O & M Expenses (Budget)
Total \$2,207,611	Insurance Auditing Engineering Legal Trustee Salaries Travel Memebership - P.M.A.A. Sewer Use - W. Beaver Ave. Sewer Use - N. Meter Station Employee Benefits Payroll Taxes Board Fees	1,689,600 9,025 3,800 15,000 6,500 675 62,890 1,500 1,350 3,455 33,358 13,676 4,665 840 2,022
	Total	\$2,207,611

1995 Capital Budget

Capital Description	Total
<u>Capital Equipment:</u>	
Telemetry System w/PC	\$21,000
Inspection Equipment	275
T-Tag Truck w/Crane Lift	15,500
3" Electric Pump	1,500
Metal Detector	425
Traffic Safety Cones (50)	275
Wet Well Level Controller	4,675
Snow Thrower	500
Lawn Mower	400
Handheld Radios (2)	1,000
AS400 & Conversion Software	20,666
Copier	3,300
GIS Mapping System - Phase I	50,000
Total Capital Equipment	\$119,516
Cost of Service Study	12,000
Codefication of Policies, etc.	30,000
W. College/Murata Erie Crossing	8,374
New Construction	7,400
Total	\$177,290

Revenue Requirement Based on the 1995 Budget

Operating and Maintenance Expenses	\$1,569,823
Debt Service Requirement: Revenue Bonds	\$282,725
10% Coverage on Bonds	28,273
Total Debt Service Requirement	\$310,998
Capital Budget	\$267,541
Operation Margin	\$20,791
Total 1995 Revenue Requirement	\$2,169,153

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1995 Budgeted Operating & Maintenance Expenses

Expense Description	1995 O & M Expenses (Budget)
	(Duaget)
University Area Joint Authority Costs: Operation of Authority's Office	
Labor Other Assessment Program (Labor)	\$24,000 3,000 900
Billing Labor Billing Cards	10,000
Engineering/Special Consultant Advertising Office & Garage Operation	1,500 500
Labor Other Costs Data Processing (Supplies & Maint.)	15,000 8,500 3,600
Equipment Maintenance Labor Parts Small Tools Main Line Inspection (Labor)	350 7,500 500 17,600
Inspection & Testing by Developers Labor Other Costs Office Supplies	8,000 200
Office Supplies Office Furniture & Equipment Postage Pump Station Maintenance	1,000 100 2,100
Labor Parts Sewer Line Maintenance	45,000 25,000
Labor Other Costs Supervision (Labor) Training	21,500 16,000 20,000
Labor Seminar Fees Travel	4,000 2,500 1,000
Vehicle Expense Labor Parts Utilities	5,000 4,500
Telephone Power (Pump Stations) Insurance Miscellaneous	2,000 3,400 3,600
Overhead Transfer (Employee Benefits)	500 92,023
Total U.A.J.A. Costs	\$350,873

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1995 Budgeted Operating & Maintenance Expenses

Evnongo Doggvintion	1995 O & M Expenses
Expense Description	(Budget)
Sewage Treatment	1,081,600
Purchased Power	23,950
Water	50
Insurance	8,700
Auditing	3,800
Engineering	45,000
Legal	6,000
Management Fees (P.F.J.A.)	27,000
Trustee	2,200
Travel	1,000
Memebership - P.M.A.A.	1,350
Sewer Use - Borough	•
Everhart Village & Vallamont II	17,300
Miscellaneous	1,000
Total	A4 770 000
Total	\$1,569,823

1995 Capital Budget

Capital Description	Total
Capital Equipment:	
Telemetry System w/PC	\$21,000
Inspection Equipment	275
T-Tag Truck w/Crane Lift	15,500
Pump Station Lid Replacement	2,000
3" Electric Pump	1,500
Metal Detector	425
Traffic Safety Cones (50)	275
Snow Thrower	500
Lawn Mower	400
Handheld Radios (2)	1,000
AS400 & Conversion Software	20,666
Copier	3,300
GIS Mapping System - Phase I	50,000
Total Capital Equipment	\$116,841
Codefication of Policies, etc.	30,000
Revisions to Main Station	115,000
New Construction	5,700
Total	\$267,541

UNIVERSITY AREA JOINT AUTHORITY COMPARITIVE BALANCE SHEET DECEMBER 31,

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		<u>1994</u>	<u>1993</u>	<u>1992</u>
ASSETS	IT ASSETS			
OUNTE	Cash and equivalents	464,821	6 7,758	112,467
	Accounts receivable	2,130,791	1,831,942	
		2,130,791 8,643		1,283,114
	Inventory Trustee funds available for current needs		6,159	3,670
	Trustee funds available (of culterit fleeds	2,193,919	962,841 ———	283,954
	Total current assets	4,798,174	2,868,700	1,683,205
PROPER	TY, PLANT AND EQUIPMENT			
	Spring Creek Pollution Control Facility	37,038,689	36,775,105	13,876,754
	Office-service building and equipment	296,419	294,424	292,159
	Plant equipment and vehicles	433,778	429,338	395,404
	Construction in progress	400,770	729,000	22,473,258
	Total	37,768,886	37,498,867	37,037,575
	Accumulated depreciation	(3,288,996)	(2,593,173)	(1,900,711)
	Accomplated debieciation	(3,286,990)	(2,393,173)	(1,900,711)
	Net property, plant and equipment	34,479,890	34,905,694	35,136,964
OTHER A	SSETS			
	Cash and investments held in Trustee			
	restricted funds	3,220,741	3,409,382	4,080,033
	Unamortized bond discount and expense	5,716,626	5,938,534	1,430,293
	Deferred compensation fund	166,898	140,971	116,243
	Spring Creek 316(a) Demonstration	29,683	140,071	110,243
	Total other assets	9,133,948	9,488,887	5,626,569
	Total assets	48,412,012	<u>47,263,281</u>	<u>42,446,638</u>
	ES AND EQUITY			
CURREN	T LIABILITIES			
	Accounts payable	70,827	82,080	78,786
	Promissory note payable			171,000
	Accrued interest payable	329,615	330,425	805,744
	Construction costs payable		156,863	813,507
	Current portion of bonds payable	485,000	180,000	·
	Total current liabilities	885,442	749,368	1,869,037
LONGITE	RM LIABILITIES		•	
F0149-1E		466 000	440.074	440.040
	Employees' deferred compensation payable	166,898	140,971	116,243
	Sewer revenue bonds payable - Series of 1990			34,325,000
	Sewer revenue bonds payable - Series of 1993	40,460,000	40,945,000	
	1993 original issue discount	(1,509,866)	(1,579,394)	
	Net long-term liabilities	39,117,032	39,506,577	34,441,243
	Total liabilities	40,002,474	40,255,945	36,310,280
EOUITV				
EQUITY	Capital contributed by participating municipalities	500	500	500
	Contributions in aid of construction	683,111	709,976	736,841
	Accumulated operating margin	7,725,927	6,296,860	5,399,017
	Total equity	8,409,538	7,007,336	6,136,358
	Total equity	0,400,000	1,001,000	0,130,330
	Total liabilities and equity	48,412,012	47.263.281	42,446,638

UNIVERSITY AREA JOINT AUTHORITY COMPARATIVE STATEMENT OF REVENUE AND EXPENSES AND ACCUMULATED MARGIN FOR THE YEARS ENDED DECEMBER 31,

	<u>1994</u>	<u>1993</u>	<u>1992</u>
OPERATING REVENUE			
Sewage treatment	5,247,952	5,341,922	4,033,989
Operation and maintenance agreements	694,775	582,625	529,146
Other services	26,939	48,993	810
Act 339 reimbursement	772,339	343,630	48,172
Total operating revenue	6,742,005	6,317,170	4,612,117
OPERATING EXPENSES			
Treatment plant (Schedule B-1)	1,720,194	1,781,244	1,857,977
Operation and maintenance (Schedule B-2)	•	, ,	• •
Patton-Ferguson Joint Authority	350,133	291,607	286,582
College-Harris Joint Authority	345,369	291,442	243,526
		·	
Total operating expenses	2,415,696	2,364,293	2,388,085
GROSS OPERATING MARGIN	4,326,309	3,952,877	2,224,032
GENERAL AUTHORITY EXPENSES (SCHEDULE B-3)	244,470	131,579	224,797
NET ODERATING MARONI REFORE REPRESIATION			
NET OPERATING MARGIN BEFORE DEPRECIATION AND DEBT SERVICE	4,081,839	3,821,298	1,999,235
AND DEBT SERVICE	4,001,009	0,021,290	1,599,200
DEPRECIATION	695,823	692,463	303,103
BOND INTEREST	2,051,265	2,395,075	76,448
AMORTIZATION OF BOND DISCOUNT/EXPENSE	221,909	88,838	
Total .	2,968,997	3,176,376	379,551
NET OPERATING MARGIN	1,112,842	644,922	1,619,684
INTEREST EARNED	278,026	226,056	158,636
GAIN REALIZED ON MATURITY OF			
TRUSTEE INVESTMENTS	11,334		
NET MARGIN	1,402,202	870,978	1,778,320
ADD DEPRECIATION ON FIXED ASSETS			
ACQUIRED BY GRANTS EXTERNALLY RESTRICTED			
FOR CAPITAL ACQUISITIONS	26,865	26,865	26,865
INCREASE IN ACCUMULATED OPERATING MARGIN	1,429,067	897,843	1,805,185
ACCUMULATED OPERATING MARGIN - JANUARY 1	6,296,860	5,399,017	3,593,832
			
ACCUMULATED OPERATING MARGIN - DECEMBER 31	<u>7.725.927</u>	<u>6,296,860</u>	<u>5,399,017</u>

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PATTON-FERGUSON JOINT AUTHORITY COMPARATIVE BALANCE SHEET DECEMBER 31,

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		1994	<u>1993</u>	<u>1992</u>
ASSETS				
CURREN	NT ASSETS			
	Cash and equivalents	582,316	173,343	579,090
	Investments	229,108		•
	Accounts Receivable	601,009	579,055	514,380
	Trustee Funds available for current needs 1994 defeasance escrow	4 046 457	434,739	76,870
	1994 deleasatice esclow	1,916,157		
	Total current assets	3,328,590	1,187,137	1,170,340
FIXED A	SSETS			
	Sanitary sewer system	13,897,464	13,410,244	12,684,020
	Maintenance equipment	188,830	172,971	171,548
	Office equipment and building	197,545	197,531	197,281
	Total	44 000 000	40.700.740	10.000.000
	Iotal	14,283,839	13,780,746	13,052,849
	Accumulated depreciation	3,412,745	3,195,594	2,986,392
	Net fixed assets	10,871,094	10,585,152	10,066,457
OTHER A	SSETS			
O THERE	Cash and investment held in Trustee			
	restricted funds		1,367,157	1,607,334
	Unamortized bond discount and expense	51,852	55,841	59,828
	Organization expenses	25	25	25
	Deferred compensation fund	23,228	16,554	10,919
	Total other assets	75,105	1,439,577	1,678,106
	Total assets	14,274,789	<u>13,211,866</u>	<u>12.914.903</u>
	S AND EQUITY			
CURREN	LIABILITIES	ro4 0ro	500.100	
	Accounts payable Accrued interest payable	594,652 57.746	592,498	497,392
	Current portion of long-term liabilities	57,746 80,000	58,988 110,000	61,325
	Revenue bonds payable	1,845,000	110,000	105,000
	Total current liabilities	2,577,398	764 496	000 747
	Total current habilities	2,577,390	761,486	663,717
LONG-TEI	RM LIABILITIES			
	Employees deferred compensation payable	23,228	16,554	10,919
	Revenue bonds payable - Series of 1968		1,910,000	1,990,000
	Revenue bonds payable - Series of 1994	800,000		
	Less current portion included above	(80,000)	(110,000)	(105,000)
	Net long-term liabilities	743,228	1,816,554	1,895,919
	Total liabilities	3,320,626	2,578,040	2,559,636
		0,020,020	2,070,040	2,009,000
EQUITY	One-full-outrant to and the			
	Contributions in aid of construction	8,749,714	8,319,743	7,791,251
	Accumulated operating margin	2,204,449	2,314,083	2,564,016
	Total equity	10,954,163	10,633,826	10 3EE 267
	· · · · · · · · · · · · · · · · · · ·	10,004,100	10,000,020	10,355,267
	Tatal Rabitation and a section	44.074.700	40.044.000	
	Total liabilities and equity	<u>14,274,789</u>	<u>13.211.866</u>	<u>12.914.903</u>

PATTON-FERGUSON JOINT AUTHORITY COMPARATIVE STATEMENT OF REVENUE AND EXPENSES FOR THE YEARS ENDED DECEMBER 31,

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	<u>1994</u>	<u>1993</u>	<u>1992</u>
OPERATING REVENUE			
Sewer rentals and penalties Waste water treatment for outside agencies	2,069,444 165,443	2,207,094	1,939,290
Act 339 reimbursement	18,940	12,514	12,673
Other revenues	97,369	68,448	63,350
Total operating revenue	2,351,196	2,288,056	2,015,313
OPERATING EXPENSES			
Audit, legal and trustee	25,017	10,766	9,772
Board fees	670	700	700
Employee benefits	3,579	3,328	3,327
Engineering	6,776	11,798	2,774
Insurance	8,941	5,060	4,088
Operation and maintenance	340,397	276,069	265,695
Membership dues - PMAA	1,350	1,350	1,384
Payroil taxes	1,544	1,473	1,444
Miscellaneous	114	108	1,268
Salaries	18,666	17,761	19,530
Treatment and sewer use	1,847,030	1,980,631	1,512,517
Travel and meetings	520	400	400
Depreciation	217,151	209,202	201,485
Total operating expenses	2,471,755	2,518,646	2,024,384
NET OPERATING MARGIN (DEFICIT) BEFORE			
DEBT SERVICES	(120,559)	(230,590)	(9,071)
DEBT SERVICE			
Revenue bond interest	109,533	108,064	111,235
Amortization of bond discount and expense	3,989	3,989	3,989
Total debt service	113,522	112,053	115,224
NET (DEFICIT) BEFORE OTHER INCOME	(234,081)	(342,643)	(124,295)
OTHER INCOME			
Interest earned on invested funds	95,772	63,905	86,842
Gain on early redemption of bonds	125	255	2,098
NET MARGIN	(138,184)	(278,483)	(35,355)
ADD DEPRECIATION ON FIXED ASSETS ACQUIRED BY GRANTS EXTERNALLY RESTRICTED FOR CAPITAL ACQUISITIONS	28,550	28,550	28,550
INCREASE (DECREASE) IN ACCUMULATED OPERATING MARGIN	(109,634)	(249,933)	(6,805)

COLLEGE-HARRIS JOINT AUTHORITY COMPARATIVE BALANCE SHEET DECEMBER 31,

	<u>1994</u>	<u>1993</u>	<u>1992</u>
ASSETS			
CURRENT ASSETS			
Cash and equivalents	165,257	144,921	265,884
Accounts receivable	538,282	520,729	381,043
Trustee funds available for current needs	285,196	410,848	166,032
Total Current assets	988,735	1,076,498	812,959
FIXED ASSETS			
Sanitary sewer system	17,206,122	16,952,465	16,030,483
Maintenance equipment	163,014	146,852	142,046
Office equipment	39,451	39,437	39,187
Office building	157,107	157,107	157,107
Total	17,565,694	17,295,861	16,368,823
Accumulated depreciation	(4,496,342)	(4,230,110)	(3,971,420)
Net fixed assets	13,069,352	13,065,751	12,397,403
OTHER ASSETS			
Cash and investments held in			
Trustee restricted funds	1,018,720	1,095,317	2,830,601
Unamortized bond discount and expense	55,745	58,813	61,882
Total other assets	1,074,465	1,154,130	2,892,483
Total assets	<u>15.132.552</u>	<u>15.296,379</u>	<u>16,102,845</u>
LIABILITIES AND EQUITY			
CURRENT LIABILITIES			
Accounts payable	355,211	608,970	544,551
Bond interest payable	73,930	77,136	106,435
Note payable		54,436	69,000
Current portion of long-term liabilities	140,000	135,000	1,125,000
Total current liabilities	569,141	875,542	1,844,986
LONG-TERM LIABILITIES			
Sewer Revenue Bonds - Series of 1973	2 455 000	2,590,000	2 645 000
Less current portion included above	2,455,000 (140,000)	(135,000)	3,615,000 (1,125,000)
Long-term liabilities	2,315,000	2,455,000	2,490,000
Total liabilities	2,884,141	3,330,542	4,334,986
FOUR			
EQUITY Contributions in aid of construction	10,899,062	10,526,219	10,201,715
Accumulated operating margin	1,349,349	1,439,618	1,566,144
Total equity	12,248,411	11,965,837	11,767,859
• •			
Total liabilities and equity	<u>15,132,552</u>	<u>15.296.379</u>	<u>16.102.845</u>

	<u>1994</u>	<u>1993</u>	<u>1992</u>
OPERATING REVENUE			
Sewer rentals	1,647,284	1,566,486	1,296,823
Act 339 reimbursement	17,948	13,071	9,820
Maintenance and operation	66,516	73,128	33,000
Other operating revenue	41,661	43,792	31,481
Total operating revenue	1,773,409	1,696,477	1,371,124
OPERATING EXPENSES			
Audit, legal and trustee	12,063	12,192	11,951
Engineering	58,098	15,236	12,063
Insurance	8,620	6,789	5,920
Operation and maintenance	383,554	279,752	234,621
Sewage treatment	1,051,976	1,130,095	1,077,170
Utilities	23,517	20,283	14,081
Management	26,467	25,431	25,664
Interest expenses	1,515	6,006	20,004
Depreciation	6,694	19,613	1,232
Boprosidion	266,232	258,689	250,226
Total operating expenses	1,838,736	1,774,086	1,632,928
			
NET OPERATING (DEFICIT) MARGIN			
BEFORE DEBT SERVICE EXPENSE	(65,327)	(77,609)	(261,804)
DEBT SERVICE EXPENSE			
Revenue bond interest	140,619	148,204	207,771
Amortization of bond discount	3,068	3,068	3,068
Total debt service expense	143,687	151,272	210,839
NET (DEFICIT) MARGIN BEFORE OTHER INCOME	(209,014)	(228,881)	(472,643)
ATTER MOONE			
OTHER INCOME			
Interest earned on investing funds	63,027	46,637	126,281
Total other income	63,027	46,637	126,281
NET (DEFICIT) MARGIN	(145,987)	(182,244)	(346,362)
ADD DEPRECIATION ON FIXED ASSETS ACQUIRED BY GRANTS EXTERNALLY RESTRICTED			
FOR CAPITAL ACQUISITIONS	55,718	55,718	55,718
INCREASE (DECREASE) IN ACCUMULATED OPERATING MARGIN	(90,269)	(126,526)	(290.644)

Comparison of Revenue Requirement Scenarios

1995 Rate Making Revenue Requirements

	UAJA	PFJA	СНЈА
Operating & Maintenance Expenses	\$2,506,210	\$2,423,189	\$1,769,323
Debt Service & Coverage	2,872,566	88,000	310,998
Capital Budget	572,118	177,290	267,541
Operation Margin	299,887	160,236	20,791
Total Revenue Requirements	\$6,250,781	\$2,848,715	\$2,368,653

1995 Revenue Requirements Based Upon Financial Statement Presentation

	UAJA	PFJA	CHJA
Operating & Maintenance Expenses	\$2,506,210	\$2,207,611	\$1,569,823
Depreciation	668,958	188,601	210,514
Debt Service & Coverage	2,872,566	130,250	310,997
Total Revenue Requirements	\$6,047,734	\$2,526,462	\$2,091,334
Excess Revenue	\$203,047	\$322,253	\$277,319

Revenue Requirement Based on the 1995 Budget

Total 1995 Revenue Requirement (Adjusted)	\$6,250,781
Operation Margin	299,887
Capital Budget	572,118
Debt Service & Coverage	2,872,566
Operating and Maintenance Expenses	\$2,506,210

<u>Development of Uniform Volumetric Treatment Rate:</u>

\$6,250,781 ÷ 1,688.803 mg =

\$3,701.31 per mg

Use:

\$3,700.00 per mg

Volume and Capacity Allocations for Use in Schedules 14 & 15:

Volume: \$2,806,097 (\$2,506,210+\$299,887):

	Percent	Dollars
PFJA	31.73%	\$890,374
CHJA	19.20%	538,771
Boro	48.79%	1,369,095
PSU	0.28%	7,857
Totals	100.00%	\$2,806,097

Capacity: \$3,444,684 (\$2,872,566+\$572,118):

	Percent	Dollars
PFJA	29.46%	\$1,014,804
CHJA	21.55%	742,329
Boro	48.70%	1,677,561
PSU	0.29%	9,990
Totals	100.00%	\$3,444,684

Allocation of the 1995 Revenue Requirement to Volume, Capacity and Customer Cost Functions

	1995 Revenue	Allocation		Pages Allessanis	_
Description	Requirement		Volume	Costs Allocated to Capacity	Customer
				•	
Operating & Maintenance Expenses:					
University Area Joint Authority Expenses:					
Assessment Program (Labor)	\$500	3	\$ 0	\$ 0	\$50
Billing					
Labor	18,600	3	0	0	18,60
Billing Cards	350	3	0	0	35
Engineering/Special Consultant	2,000	1	2,000	0	(
Office & Garage Operation					
Labor	15,000	4	7,500	0	7,500
Other Costs	8,500	4	4,250	0	4,250
Data Processing (Supplies & Maint.)	3,200	3	C	0	3,200
Equipment Maintenance					•
Labor	300	1	300	0	(
Parts	6,800	1	6,800	0	(
Small Tools	500	1	500	Ô	(
Main Line Inspection (Labor)	24,600	1	24,600	ō	ì
Inspection & Testing by Developers	•			•	•
Labor	7,300	2	0	7,300	٠ (
Other Costs	1,000	2	ŏ	1,000	ì
Office Supplies	1,000	4	500	0	500
Office Furniture & Equipment	100	4	50	ŏ	50
Postage	2,500	3	0	Ŏ	
Pump Station Maintenance	2,500	,	v	U	2,500
Labor	27,500	1	27,500	0	,
Parts	10,000	i	10,000	0	(
Sewer Line Maintenance	10,000	•	10,000	U	,
Labor	40,000	1	40.000	•	,
Other Costs	•	, 1	40,000	0	(
Vehicle Expense	9,000	1	9,000	0	(
Labor	E 000	•	F 000	•	
Parts	5,000	1	5,000	0	C
	4,000	1	4,000	0	C
Utilities	5 600			_	
Telephone	2,000	4	1,000	0	1,000
Power (Pump Stations)	5,500	1	5,500	0	C
Insurance - Vehicle & Liability	2,575	1	2,575	0	C
Insurance - Radio Tower	100	1	100	0	0
Insurance - Office Building	500	4	250	0	250
Insurance - Computer	125	4	62	0	63
Insurance - Inland Marine Casualty	400	4	200	0	200
Operation of Authority's Office					
Labor	24,700	5	18,668	1,299	4,733
Other	4,500	5	3,401	237	862
Supervision (Labor)	20,500	5	15,494	1,078	3,928
Training			-	•	• •
Labor	4,000	5	3,023	210	767
Seminar Fees	2,500	5	1,890	131	479
Overhead Transfer (Employee Benefits)	102,605	5	77,549	5,397	19,659
Advertising	500	6	380	23	97
Travel	1,000	6	759	47	194
Total U.A.J.A. O&M Expenses	\$359,255		\$272,851	\$16,722	\$69,682
Percent	100.00%		75.95%	4.65%	,

Allocation of the 1995 Revenue Requirement to Volume, Capacity and Customer Cost Functions

	1995				
	Revenue	Allocation	·	Costs Allocated	to
Description	Requirement	Code	Volume	Capacity	Customer
			•		
Operating & Maintenance Expenses (cont.):					
Sewage Treatment	1,905,178	7	890,374	1,014,804	0
Insurance - Liability	8,700	1	8,700	0	0
insurance - Workers Comp.	325	6	246	17	62
Engineering	15,000	1	15,000	0	0
Sewer Use - W. Beaver Ave.	3,455	1	3,455	0	Ó
Sewer Use - N. Meter Station	33,358	1	33,358	0	Ō
Auditing	3,800	6	2,886	177	737
Legal	6,500	6	4,937	302	1,261
Trustee	675	6	513	31	131
Travel	1,500	6	1,139	70	291
Memebership - P.M.A.A.	1,350	6	1,025	63	262
Salaries	62,890	5	47,532	3,308	12,050
Employee Benefits	13,676	5	10,336	720	2,620
Payroll Taxes	4,665	5	3,526	245	894
Board Fees	840	6	638	39	163
Miscellaneous - Connections	1,022	2	0	1.022	0
Miscellaneous - Other	1,000	6	760	46	194
	.,,	•			
Total Operating & Maintenance Expenses	\$2,423,189		\$1,297,276	\$1,037,566	\$88,347
Percent	100.00%		53.54%	42.82%	3.64%
Operation Margin	\$160,236	8	85,790	68,613	5,833
Debt Service Requirement:					
Loan	\$80,000	2	\$0	\$80,000	•0
10% Coverage	8,000	2		•	\$0
10.0 0010.030	8,000	2		8,000	0
Total Debt Service Requirement	\$88,000		\$0	\$88,000	\$0
Capital Budget	\$177,290	2	\$0	\$177,290	\$0
Total Revenue Requirement	\$2,848,715		\$1,383,066	\$1,371,469	\$ 94 , 180
Percent	100.00%		48.55%	48.14%	3.31%

Explanation of Allocation Codes:

Code	Description
LOCE	UPSCRIPTION

- 1 Allocates entirely to Volume Component.
- 2 Allocates entirely to Capacity Component.
- 3 Allocates entirely to Customer Component.
- Allocates 50% to Volume Component and 50% to Customer Component.
- 5 Allocates to Volume, Capacity, and Customer Components based on the composite allocation of all previous labor items.
- 6 Allocates to Volume, Capacity, and Customer Components based on the composite allocation of all UAJA Operating & Maintenance Expenses.
- 7 Sewage treatment allocation is based on separate analyses (Schedule 13).
- 8 Allocates to Volume, Capacity, and Customer Components based on the composite allocation of all Total Operating & Maintenance Expenses.

Allocation of the 1995 Revenue Requirement to Volume, Capacity and Customer Cost Functions

	1995				
Basant-Att.	Revenue	Allocation		Costs Allocated to	0
Description	Requirement	Code	Volume	Capacity	Customer
Operating & Maintenance Expenses:					
University Area Joint Authority Expenses:					
Assessment Program (Labor)	\$900	3	\$0	\$0	\$900
Billing	4,00	•			4 700
Labor	10,000	3	O	0	10,000
Billing Cards	500	3	ō	Ö	500
Engineering/Special Consultant	1,500	· 1	1,500	Ŏ	0
Office & Garage Operation	.,	•	1,,,,,	•	ŭ
Labor	15,000	4	7,500	0	7,500
Other Costs	8,500	4	4,250	ő	4,250
Data Processing (Supplies & Maint.)	3,600	3	,,,,,	Ŏ	3,600
Equipment Maintenance		-	•	· ·	5,000
Labor	350	1	350	0	0
Parts	7,500	1	7,500	ő	ō
Small Tools	500	1	500	Õ	Ō
Main Line Inspection (Labor)	17,600	1	17,600	Ō	Ö
Inspection & Testing by Developers	•	-	,	-	•
Labor	8,000	2	0	8,000	0
Other Costs	200	2	Ō	200	ŏ
Office Supplies	1,000	4	500	0	500
Office Furniture & Equipment	100	4	50	Ö	50
Postage	2,100	3	0	Õ	2,100
Pump Station Maintenance	-,	•	ū	·	2,100
Labor	45,000	1	45,000	0	0
Parts	25,000	i	25,000	ů	0
Sewer Line Maintenance	,	•	25,000	•	ŭ
Labor	21,500	1	21,500	0	0
Other Costs	16,000	i	16,000	Ŏ	0
Vehicle Expense	,	•	10,000	· ·	U
Labor	5,000	1	5,000	0	0
Parts	4,500	i	4,500	ő	0
Utilities	4,500	•	4,500	V	U
Telephone	2,000	4	1,000	0	1 000
Power (Pump Stations)	3,400	1	3,400	Õ	1,000 0
Insurance - Vehicle & Liability	2,800	i	2,800	0	0
Insurance - Radio Tower	100	i	100	0	0
Insurance - Office Building	200	4	100	0	=
Insurance - Computer	150	4	75	0	100
Insurance - Inland Marine Casualty	350	4	175	0	75 475
Operation of Authority's Office	330	4	175	U	175
Labor	24,000	E	40 047	4 555	7 504
Other		5	18,864	1,555	3,581
Supervision (Labor)	3,000 20,000	5 5	2,358	194	448
Training	20,000	9	15,720	1,296	2,984
Labor	4 000		7 4//	250	507
Seminar Fees	4,000 2,500	5 5	3,144	259	597
Overhead Transfer (Employee Benefits)	2,500		1,965	162	373
Advertising	92,023	5	72,330	5,963	13,730
Travel	500 1 000	6	400	25	75
Miscellaneous	1,000	6	799 400	51 25	150
occ tareous	500	6	400	25	75
Total II & .1 & OPM Evenence	#7E0 077		* 300 300	A43 T-	
Total U.A.J.A. O&M Expenses Percent	\$350,873		\$280,380	\$17,730	\$ 52,763
. 0. 00116	100.00%		79.91%	5.05%	15.04%

Allocation of the 1995 Revenue Requirement to Volume, Capacity and Customer Cost Functions

•	1995 Revenue	Allocation		Costs Allocated	to
Description	Requirement		Volume	Capacity	Customer
Operating & Maintenance Expenses (cont.):					
Sewage Treatment	1,281,100	7	538,771	7/2 720	•
Purchased Power	23,950	1	23,950	742,329	0
Water	50	1	23,930 50	0	0
Insurance	8,700	1	8,700	0	0
Engineering	45,000	1	45,000	0	0
Sewer Use - Borough	45,000	•	45,000	. О	0
Everhart Village & Vallamont II	17,300	1	17,300	^	^
Auditing	3.800	6	3,037	0	0
Legal	6,000	6	4,795	192 303	571
Management Fees (P.F.J.A.)	27,000	6	•		902
Trustee	2,200	6	21,576	1,363	4,061
Travel	1,000	6	1,758 799	111	331
Memebership - P.M.A.A.	1,350	6		51	150
Miscellaneous	1,000	6	1,079 799	68	203
	1,000	0	799	51	150
Total Operating & Maintenance Expenses	\$1,769,323		\$947,994	\$762,198	¢50 474
Percent	100.00%		53.58%	43.08%	\$59,131
	100.00%		JJ.JQA	43.00%	3.34%
Operation Margin	\$20,791	8	\$11,140	\$8,957	\$694
Debt Service Requirement:					
Revenue Bonds	\$282,725	2	••	****	
10% Coverage	=	2 2	\$0	\$282,725	\$0
	28,273	4	0	28,273	0
Total Debt Service Requirement	\$310,998		\$0	\$310,998	\$0
Comital Budant				•	
Capital Budget	\$267,541	2	\$0	\$267,541	\$0
Total Revenue Requirement	\$2,368,653		\$959,134	\$1,349,694	\$59,825
·	=========			#1,J47,074	#J7,025
Percent	100.00%		40.49%	56,98%	2.53%
					-:55%

Explanation of Allocation Codes:

Code	Description
1	Allocates entirely to Volume Component.
2	Allocates entirely to Capacity Component.
3	Allocates entirely to Customer Component.
4	Allocates 50% to Volume Component and 50% to Customer Component.
5	Allocates to Volume, Capacity, and Customer Components based on the composite allocation of all previous labor items.
6	Allocates to Volume, Capacity, and Customer Components based on the composite allocation of all UAJA Operating & Maintenance Expenses.
7	Sewage treatment allocation is based on separate analyses (Schedule 13).
8	Allocates to Volume, Capacity, and Customer Components based on the composite allocation of all Total Operating & Maintenance Expenses.

Patton-Ferguson Joint Authority Calculation of Equivalent Meter Costs

Class	No. of Customers	Typical Meter Size	Factor	Equivalent Meters
Residential:				
Single Family	2 211	F 40.4		
Apartment Buildings	3,311	5/8"		3,311.0
Duplexes	202	2"	8.0	-,
Mobile home Parks	186	1"	2.5	
Townhomes	37	1"	2.5	
Rooming Units	809	5/8"		809.0
ROOMING UNIES	2	5/8"	1.0	2.0
Commercial:				
Garages	38	5 /On	1.0	20.0
Motels	4	5/8"	1.0	38.0
Retail Stores	69	1 1/2" 5/8"	5.0	20.0
Restaurants	36	1 1/2"	1.0	69.0
Other	195		5.0	180.0
	193	1 1/2"	5.0	975.0
Industrial	33	2"	8.0	264.0
Public Buildings & Schools	25	1 1/2"	5.0	125.0
Totals	4,947			7,966.5
Cost Allocation: Capacity Customer		\$1,371,469 94,180		
Divide by:	1	\$1,465,649		
No. of Equivalent Meters		7,966.5		
Equivalent Meter Cost Per Year		\$183.98		
Equivalent Meter Cost Per Month		\$15.33		

Rate Design

Customer Charges Based on Meter Size:

Meter Size	Factor	Monthly Charge	Quarterly Charge	Annual Charge
5/8"	1.0	\$15.33	\$45.99	\$183.96
3/4"	1.5	23.00	69.00	276.00
1"	2.5	38.33	114.99	459.96
1 1/2"	5.0	76.65	229.95	919.80
2"	8.0	122.64	367.92	1,471.68
3"	15.0	229.95	689.85	2,759.40
4 ⁿ	25.0	383.25	1,149.75	4,599.00
6"	50.0	766.50	2,299.50	9,198.00
8"	80.0	1,226.40	3,679.20	14,716.80

Volume Charge:

Applied to all volume read on the water meter

Cost Allocation: Volume	\$1,383,066
Divide by: Thousand Gallons	535,904
Indicated Cost Per Thousand Gallon	\$2.581
Use	\$2.58

College-Harris Joint Authority Calculation of Equivalent Meter Costs

Class		Typical Meter Size		Equivalent Meters
Residential:				
Single Family	3,143	3/4"	1.5	4,714.5
Apartment Buildings	145	2"	8.0	
Duplexes	21	1"	2.5	52.5
Mobile Home Parks	9	ī"	2.5	
Townhomes	63	3/4"	1,5	
Rooming Units	4	3/4"	1.5	
<u>Commercial:</u>				
Garages	27	3/4"	1.5	40.5
Motels	7	1 1/2"	5.0	35.0
Retail Stores	75	3/4"	1.5	112.5
Restaurants	21	1 1/2"	5.0	105.0
Other	123	1 1/2"		615.0
Industrial	21	2"	8.0	168.0
Public Buildings & Schools	25	1 1/2"	5.0	125.0
Totals	3,684			7,251.0
Cost Allocation: Capacity Customer		\$1,349,694 59,825		
		\$1,409,519		
Divide by:		,		
No. of Equivalent Meters		7,251.0		
Equivalent Meter Cost Per Year		\$194.39		
Equivalent Meter Cost Per Month		\$16.20		

Rate Design

Customer Charges Based on Meter Size:

Meter Size	Factor	Monthly Charge	Quarterly Charge	Annual Charge
5/8"	1.0	\$16.20	\$48.60	\$194.40
3/4"	1.5	24.30	72.90	291.60
1"	2.5	40.50	121.50	486.00
1 1/2"	5.0	81.00	243.00	972.00
2"	8.0	129.60	388.80	1,555.20
3"	15.0	243.00	729.00	2,916.00
4 n	25.0	405.00	1,215.00	4,860.00
6 "	50.0	810.00	2,430.00	9,720.00
8"	80.0	1,296.00	3,888.00	15,552.00

Volume Charge:

Applied to all volume read on the water meter

Cost Allocation: Volume	\$959,134
Divide by: Thousand Gallons	324,194
Indicated Cost Per Thousand Gallon	\$2.959
Use	\$2.96

Patton-Ferguson Joint Authority

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Comparison of Present Rates to Proposed Rates For Residential (Single Residence) and the Authority's 7 Largest Users

Customer Name	f EDUs Wate	1995 Water Usage	1995 1995 EDU Rate	1995 Annual Bill 1995 Annual Bill EDU Rate (b) x (d)	Customer	Proposed RatesVolume Annual Bil Charges (f) + (g)	Annual Bill (f) + (g)	Difference (\$)	ance
(a)	(p)	(9)	(g	(e)	(£)	(6)	(L)	(i)	5
Residential	1.0	* 005'65	\$252,00	\$252.00	\$183.96	\$153,51	\$337.47	\$85	33.73%
Meritage Caks Murata-Erie Park Forest Apartments Turtle Creek Parkgate Apartments Pernwood North Cricklewood Gardens	409.0 336.0 272.0 207.0 138.0 151.0	21,626,000 20,397,000 18,015,000 12,117,000 6,381,000 6,104,000 5,645,000	252.00 252.00 252.00 252.00 252.00 252.00	103,068.00 84,672.00 68,544.00 52,164.00 34,776.00 38,052.00 28,980.00	1,471.68 1,471.68 1,471.68 1,471.68 1,471.68	55,795.08 52,624.26 46,478.70 31,261.86 16,462.98 15,748.32 14,564.10	57,266.76 54,095.94 47,950.38 32,733.54 17,934.66 17,220.00 16,035.78	(45,801) (30,576) (20,594) (19,430) (16,841) (20,832) (12,944)	-44.44x -36.11x -30.04x -37.25x -48.43x -54.75x

College-Harris Joint Authority

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Comparison of Present Rates to Proposed Rates For Residential (Single Residence) and the Authority's 7 Largest Users

Customer Name EDUs	EDUs	1995 Water Usage	1995 EDU Rate	1995 Annual Bill EDU Rate (b) x (d)	Customer Charge	· Proposed Rati Volume Charges	Proposed Rates	Difference (\$) (%)	ence
(a)	9		Ð	(e)	(f)	(6)	(+)	(i)	
Residential	1.0	* 006'09	\$272.00	\$272.00	\$194.40	\$180,26	\$374.66	\$103	37.87%
Centre Comm. Hospital	377.0	31,098,000	272.00	102,544.00	1,555.20	92,050,08	93.605.28	(8, 930)	.A. 70%
Rental Uniform	354.5	13,111,000	272.00	96,424.00	1,555.20	38,808,56	40.363.76	(56,080)	771 85-
Penn State Scanticon	167.0	12,126,580	272.00	45,424.00	972.00	35.894.68	36.866.68	(8 557)	-18 86%
Hampton Inn	60.5	5,771,000	272.00	16,456.00	972.00	17.082.16	18,054,16	1 508	0 71%
Brookline The Fairways	81.5	5,426,000	272.00	22,168.00	1,555.20	16,060,96	17.616.16	(4.552)	-20.53%
Apartments Rolling Ridge	152.0	4,223,000	272.00	41,344.00	972.00	12,500,08	13,472,08	(27.872)	-67.41%
Brookline The Inn	71.0	3,859,000	272.00	19,312.00	1,555.20	11,422.64	12,977.84	(6,334)	-32.80%

* Based on 1994 average consumption.